| VENDOR AND FARMER MANAGEMENT | Goal FFY17 | Activities | Status |
|------------------------------|--|---|--------|
| | Implement the Access Vendor Module for | Enter data for compliance buys with | |
| | compliance investigation tracking. | open compliance investigations. | |
| | | Develop queries and reports to | |
| | | facilitate tracking of investigation | |
| | | status, including merging prior data | |
| | | to existing violation and to the | |
| | | sanction notification letter templates. | |
| | Increase participant access to locally grown | Update selection criteria to increase | |
| | fruits and vegetables. | number of farm stands which are | |
| | | open multiple days per week that | |
| | | qualify for Farmer's Market Nutrition | |
| | | Program (FMNP). | |
| | Improve participants' experiences in stores. | Develop survey tool to assess | |
| | | participant store experience | |
| | | Collect baseline data to determine | |
| | | areas that need improvement and | |
| | | create action plan. | |

| NUTRITION SERVICES | Goal FFY17 | Activities | Status |
|--------------------|---|---|--------|
| | Upgrade WIC MIS (SPIRIT) to | Perform user acceptance testing | |
| | implement nutrition risk criteria | in late summer/early fall 2016. | |
| | changes outlined in Risk | | |
| | Revisions memo dated 5/21/15. | Perform regression testing | |
| | | November/December 2016. | |
| | | Train local agency staff in early January 2017. | |
| | | Upgrade scheduled for January 21, 2017. | |
| | Provision of training and | Annual training conference | |
| | technical assistance to local WIC agency staff. | scheduled for 10/28/2016. | |
| | | Provide training resources to | |
| | | local agency staff to expand on | |
| | | annual conference topics. | |
| | | Provide nutrition services | |
| | | trainings as requested by local | |
| | | agency staff or as identified in | |
| | | management reviews or policy | |
| | | change(s). | |
| | Implement infant formula | Provide training and technical | |
| | contract change. | assistance to local agency staff. | |
| | | Provide communication and | |
| | | technical assistance to health | |
| | | care providers as needed. | |

| | Monitor breastfeeding rates. | Increase percentage of breastfed infants under 12 | |
|------------------------|----------------------------------|---|--|
| | | | |
| | | months of age to 32% (baseline | |
| | | FFY2016: 29%). | |
| | Follow up on unreturned electric | Communicate information about | |
| | breast pumps. | unreturned breast pumps with | |
| | | DHHS Fraud Investigation and | |
| | | Recovery Unit. | |
| | Provide effective and efficient | Implement <i>Loving Support</i> train | |
| | breastfeeding promotion and | the trainer curriculum at all local | |
| | support services. | agencies providing BFPC | |
| | | services. | |
| | | | |
| | | Request local agency staff to | |
| | | attend CLC training (October 24- | |
| | | 28, 2016, February 13-17,2017). | |
| MANAGEMENT INFORMATION | Goal FFY17 | Activities | |
| SYSTEM (MIS) | | | |
| | Maintain SPIRIT help desk | State WIC staff to provide SPIRIT | |
| | support for local agencies. | MIS Help Desk Support for the | |
| | | local WIC clinic. | |
| | Train staffs for each SPIRIT | Develop webinar training for | |
| | upgrade and develop self-guided | January 2017 upgrade. | |
| | SPIRIT training for new staff. | | |
| | | Update new staff training | |
| | | material with changes. | |
| | | | |
| | | Train local agency staff | |

| | Continue participation in SPIRIT | State representation maintained | |
|------------------|----------------------------------|-------------------------------------|--------|
| | 1 | | |
| | User Group through task | by Director, Nutrition | |
| | force/groups: Executive Steering | Coordinator and WIC Dietitian. | |
| | Committee, Change Control | | |
| | Workgroup, Technology Advisory | | |
| | Group, Tester call and EBT Task | | |
| | Force. | | |
| | eWIC implementation | Project on hold | |
| | Certification and Eligibility | Participate in requirements | |
| | Management Evaluation Finding | development in SPIRIT Change | |
| | #5:To ensure that the SPIRIT MIS | Control Work Group. | |
| | is consistent with federal | · | |
| | requirements and WIC Policy | Perform User Acceptance | |
| | Memo #2011-7 and #2013-3 | Testing to ensure accuracy of | |
| | regarding income calculations by | programming changes. | |
| | April 2017. | programming enanges. | |
| | | Implement changes when | |
| | | deployed. | |
| ORGANIZATION AND | Goal FFY17 | Activities | Status |
| MANAGEMENT | | | |
| | Adopt new State Agency rules. | File final rules with the Secretary | |
| | | of State to begin formal rule | |
| | | making process. | |
| | | | |
| | | Obtain public comment. | |
| | | - Cottam pasme comment | |
| | | Revise draft rule. | |

| | Certification and Eligibility Management Evaluation Finding # 2: To train local agency directors on the procedures for monitoring and training homeless institutions for compliance with WIC regulations. | Procedures added to policy OM- 14 and will be submitted with the state plan for FFY2017 Once procedures are approved, provide training to local agency directors at October 2017 directors meeting. | |
|--|---|---|--|
| | | Add a metric to clinic management portion of management evaluation to assess compliance biennially. | |
| NUTRITION SERVICES AND ADMINISTRATION (NSA) EXPENDITURES | Goal FFY17 | Activities | |
| | Continue to develop and maintain a cost efficient and effective operational budget that is proactive in responding to changes in funds and covers all essential minimum costs. | Allocation of funds for the WIC Program state agency expenditures and funds provided to local agencies are under review to provide a cost effective budget. | |
| | | Monthly budget reconciliation for NSA and Food funds. | |
| | Ensure program integrity through local agency performance-based contracting. | Award RFP. Develop Performance based expectations for FF17 contracts. | |

| FOOD FUNDS MANAGEMENT | Goal FFY17 | Activities | Status |
|-----------------------|-----------------------------------|----------------------------------|--------|
| | Continue to focus on cost | Participation in multi-state | |
| | containment. | (NEATO) infant formula and | |
| | | infant food rebate contracts | |
| | | with other states. | |
| | Assess Vendor peer groups. | Reanalyze vendor peer groups to | |
| | | determine if geography | |
| | | exemption demonstrates | |
| | | adequate cost containment, or if | |
| | | peer groups need other | |
| | | adjustments. | |
| CASELOAD MANAGEMENT | Goal FFY17 | Activities | Status |
| | Assist and monitor local agency | Collaborate with local agency | |
| | outreach activities. | staff on identifying cost- | |
| | | effective, broad reaching | |
| | | community engagement events. | |
| | | Provide outreach technical | |
| | | assistance for health care | |
| | | providers and other partners. | |
| | | Review local agency specific | |
| | | outreach initiatives with the | |
| | | local agency directors in April | |
| | | 2017. | |
| | Review with local agencies clinic | Review scheduling practices, | |
| | scheduling and provide technical | clinic caseloads and no show | |
| | assistance with monitoring and | rates at management reviews. | |
| | managing clinic schedules. | | |

| CERTIFICATION, ELIGIBILITY AND | Goal FFY17 | Activities | Status |
|--------------------------------|------------------------------------|-------------------------------------|--------|
| COORDINATION OF SERVICES | | | |
| | Certification and Eligibility | Develop train the trainer | |
| | Management Evaluation Finding | PowerPoint for presentation at | |
| | # 5:To ensure that the SPIRIT MIS | nutritionist meeting, with | |
| | is consistent with federal | expectation that information will | |
| | requirements and WIC Policy | be shared with all local agency | |
| | Memo #2011-7 and #2013-3 | staff. | |
| | regarding income calculations by | | |
| | April 2017. | If revisions needed, based on | |
| | | FNS feedback, provide | |
| | | clarification via email to | |
| | | nutritionists. | |
| | Certification and Eligibility | Training provided to all local | |
| | Management Evaluation Finding | agency staff May 2016. | |
| | #3: To assure that household size | | |
| | is determined correctly at | Monitoring for compliance will | |
| | certification by developing | occur during management | |
| | guidance and training by | review site visits and file audits. | |
| | November 2016. | | |
| | Certification and Eligibility | Training provided to all local | |
| | Management Evaluation Finding | agency staff June 2016. | |
| | #4 The State Agency will provide | | |
| | information to Local agencies on | Monitoring for compliance will | |
| | the regulation to assure that | occur during management | |
| | Voter Registration services to are | review site visits and file audits. | |
| | offered to participants. | | |
| MONITORING AND AUDITS | Goal FFY17 | Activities | Status |
| | Provide updated time study | Time study updates have been | |
| | guidance and implement | provided and process | |
| | procedures in order to accurately | procedures are being reviewed. | |

| | track time spent on activities with their associated costs | and monitored | |
|--------------|---|---|--------|
| | Provide and update participation and food costs models. | Food cost and participation models are continually reviewed and improved to assess accuracy. | |
| | | Review the California Food Forecasting Model for improved forecasting and best practices. | |
| CIVIL RIGHTS | Goal FFY17 | Activities | Status |
| | Certification and Eligibility Management Evaluation Finding #1: With the Office of Administrative Hearing input, update Policy OM-17 to address the requirement to conduct a fair | OM-17 reviewed and revised by Office of Administrative Hearing. Policy to be submitted for approval for FFY17. | |
| | hearing in 3 weeks of the request of appeal. | Policy changes to be communicated to local agency staff. | |
| | Certification and Eligibility Management Evaluation Finding #6: to include the required nondiscrimination statement on the Notification of Appeals letter and other documents. | Change to Notification of Appeals form completed June 2016 and submitted for FFY2017 approval. First quarter FFY2017: review all outreach and public notification materials; edit any materials to include nondiscrimination statement and civil rights procedure. | |

| Food Delivery | Monthly monitoring of food instrument redemptions and ensuring reconciliation between MIS and Banking system. | The MIS banking report is run on a monthly basis and reconciled with the Banking intermediary monthly close-out report. Trend analysis and automation to occur within FFY2017. | |
|---------------|---|---|--|
| | Develop weekly Automated Clearing House (ACH) reporting on Special Formula Vouchers. | Weekly report to be tracked, analyzed, and automated within FFY2017. Trends will lead to improved cost containment and fraud reduction. | |